2014 Annual Report

Table of Contents

Letter from Our Leadership ........................................... 1
Mission Vision Values .................................................... 2
2014 Board of Directors ................................................. 3
2014 Hospital Senior Leadership ...................................... 4
2014 by the Numbers .................................................... 5
2014 Highlights
   Health: Quality Community Care ......................... 6-10
   Healing ..................................................................... 11-12
   Hope ........................................................................ 13-15
Our Community ............................................................... 16-18
Donors ............................................................................. 19-22
Gifts In Kind .................................................................. 23
2014 Financial Report .................................................... 24-25

Celebrating Summer Fest 2014
From Our Leadership

Saint Anthony Hospital is a small community hospital. Yet, when we say we are going to do something big for the families in our community, we do it. In 2014, we received national recognition that supports our culture of service and quality.

A Saint Anthony employee was honored by the Catholic Health Association as one of “Tomorrow’s Leaders” to guide our healthcare ministry into the future. Our community-based program that connects families with early childhood development services was named one of ten “Programs of Excellence” across the country by Georgia-based Jackson Healthcare. The design of the Focal Point Community Campus, which includes the new Saint Anthony Hospital, received the National Healthcare Design Award from the American Institute of Architects.

Saint Anthony Hospital also has a financially driven culture. Nearly nine in ten of our patients receive public health insurance or have no insurance at all. Still, we remain financially viable, and 2014 was the seventh year in a row that we finished in the black.

While this report is comprehensive, it cannot convey the true concern that we have for serving our community. This is our invitation for you to come to Saint Anthony Hospital to see how we reach into the community to improve health and increase wellness.

Guy A. Medaglia
President and Chief Executive Officer

Peter V. Fazio Jr.
Chairman, Board of Directors
MISSION
Saint Anthony Hospital lives out the loving ministry of Jesus Christ, offering health, healing and hope to the families of our community.

VISION
Saint Anthony Hospital will strengthen our community through the power of partnership and quality healthcare that leaves no one behind.

VALUES
- Service the Poor – generosity of spirit, especially for persons most in need
- Reverence – respect and compassion for the dignity and diversity of life
- Integrity – inspiring trust through personal leadership
- Wisdom – integrating excellence and stewardship
- Creativity – courageous innovation
- Dedication – affirming the hope and joy of our ministry

Saint Anthony Hospital hosted its first Cancer Survivors Celebration on June 29, 2014. Sister Benigna, M.S.C. (pictured above), blessed participants with St. Peregrine oil at the event. St. Peregrine is the Patron Saint for Cancer Survivors.
### 2014 BOARD OF DIRECTORS

<table>
<thead>
<tr>
<th>Saint Anthony Health Ministries</th>
<th>Saint Anthony Hospital</th>
<th>Saint Anthony Hospital Foundation</th>
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<tbody>
<tr>
<td>Peter V. Fazio Jr., Chair</td>
<td>Mohammad Chaudhary, M.D.</td>
<td>Peter V. Fazio Jr., Chair</td>
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<tr>
<td>Special Partner</td>
<td>Immediate Past President</td>
<td>Special Partner</td>
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<td>Schiff Hardin LLP</td>
<td>Saint Anthony Hospital Medical Staff</td>
<td>Schiff Hardin LLP</td>
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<td>Raul I. Raymundo, Vice Chair</td>
<td>Tyla Courtney, M.D.</td>
<td>Azeem Ibrahim, Ph.D.</td>
</tr>
<tr>
<td>Executive Director</td>
<td>President</td>
<td>Founder</td>
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<tr>
<td>The Resurrection Project</td>
<td>Saint Anthony Hospital Medical Staff</td>
<td>Ibrahim Associates Ltd.</td>
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<tr>
<td>Reverend Donald J. Nevins, Treasurer</td>
<td>Mohamed Dahodwala, M.D.</td>
<td>Justin Bynum, Treasurer</td>
</tr>
<tr>
<td>Pastor</td>
<td>Senior Attending Cardiologist</td>
<td>Chief Financial Officer</td>
</tr>
<tr>
<td>St. Agnes of Bohemia Church</td>
<td>Saint Anthony Hospital</td>
<td>Saint Anthony Hospital</td>
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<td>Sister Joan McGlinchey, M.S.C., Secretary Director, Office for Religious Archdiocese of Chicago</td>
<td>Wayne M. Detmer, M.D.</td>
<td>Mark Jundanian, M.D., Secretary Chair, Radiology Department Saint Anthony Hospital</td>
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<tr>
<td>Guy A. Medaglia</td>
<td>Leonardi E. Wiatr</td>
<td>Guy A. Medaglia</td>
</tr>
<tr>
<td>President and Chief Executive Officer</td>
<td>Executive Managing Director and Chief Risk Officer</td>
<td>President and Chief Executive Officer Saint Anthony Hospital</td>
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<td>Saint Anthony Hospital</td>
<td>Saint Anthony Hospital Medical Staff</td>
<td>Saint Anthony Hospital Foundation</td>
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<td>Ibrahim Associates Ltd.</td>
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### Additional Information

Guy A. Medaglia
President and Chief Executive Officer
Saint Anthony Hospital

Mohammad Chaudhary, M.D.
Immediate Past President
Saint Anthony Hospital Medical Staff

Tyla Courtney, M.D.
President
Saint Anthony Hospital Medical Staff

Azeem Ibrahim, Ph.D.
Founder
Ibrahim Associates Ltd.

Justin Bynum, Treasurer
Chief Financial Officer
Saint Anthony Hospital

Mark Jundanian, M.D., Secretary Chair, Radiology Department Saint Anthony Hospital

Guy A. Medaglia
President and Chief Executive Officer Saint Anthony Hospital
Executive Council

Guy A. Medaglia
President and Chief Executive Officer

Aileen Brooks
Vice President
General Counsel

Justin Bynum
Vice President
Chief Financial Officer

Malinda Carter
Vice President
Chief Human Resources Officer

Mark Jennings
Vice President
Chief Information Officer

Christine Raguso
Vice President
Professional Services

James A. Sifuentes
Vice President
Mission and Community Development

Jill Stemmerman, R.N.
Vice President, Patient Care
Chief Nursing Officer

Department Chairs

Sunil Arora, M.D.
Emergency Medicine

Kaman Cipi, M.D.
Anesthesiology

Dilipkumar Dharkar, M.D.
Pathology

Patricia Heywood, M.D.
Obstetrics and Gynecology

Eloka Ikedionwu, M.D.
Family Medicine

Romeen Lavani, M.D.
Pediatrics and Hospital-Wide Strategic Partnerships

Eden Taksh, M.D.
Chief Quality Officer

Frank Zappa, D.P.M.
Surgery - Interim

Medical Staff

Tyla Courtney, M.D.
President

Frank Zappa, D.P.M.
Vice President

Ogb Aneziokoro, M.D.
Secretary and Treasurer
### 2014 by the Numbers

#### Our People
- Medical: MD/DO/DPM/APN .................. 111
- Nursing: RN/LPN/NP/MW ................. 265
- Associates .................................. 629
- **Total** .......................... 1,005

- Medical Students ..................... 513
- Volunteers ............................... 125

#### Our Patients
- Inpatients - Admissions .................. 6,181
- Outpatients - Visits ..................... 139,928

#### Our Hospital
- Licensed Beds .......................... 151
- Staffed Beds ............................. 137

#### Hospital Services
- Emergency Department Visits .......... 34,315
- Ultrasounds ............................. 15,878
- EKG/ECHO/Stress Tests ................. 12,583
- OT/PT/Speech/Audio Visits .......... 11,888
- Surgeries - includes Gastro .......... 4,019
- Psych Day Program Visits .......... 3,652
- Wound Care Visits ..................... 3,376
- Oncology Visits ......................... 3,229
- Mammograms ........................... 3,009
- Deliveries ............................... 1,820

#### Admissions by Department
- OB/Labor and Delivery .................. 31%
- Medical/Surgical ......................... 20%
- Psychiatry ................................ 16%
- Telemetry .................................. 13%
- Intensive Care ........................... 11%
- Pediatrics ................................. 9%

#### Inpatient Payor Mix
- Medicaid .................................. 45%
- Medicare .................................. 36%
- Managed Care, includes BC .......... 10%
- Self-Pay and Undocumented ......... 8%
- Commercial .............................. 1%

#### Community Benefits
- Cost of Charity Care .................... $7,590,000
- Value of All Benefits ................... $24,850,000

#### Physician Center Visits
- Specialty ................................. 11,423
- Orthopaedics ............................ 9,900
- Pediatrics ................................. 7,348
- OB/GYN .................................. 3,368
- Internal Medicine/Family Practice ... 2,234
- Podiatry .................................. 1,556

#### Specialty Clinic Visits
- Rehabilitation Services ............... 12,033
- Occupational Medicine ............... 2,230
- Dialysis .................................. 1,087

#### Community Services
- Seniors Attending Breakfast Club Meetings ............. 247
- Food Stamp Applications Approved .... 224
- Children Receiving Developmental Support .......... 202
- Adults, Couples, Families and Groups Receiving Counseling .... 181
- Medical Card Applications Approved .... 174
- Adults Attending Parenting Skills Training .................. 91
- Women Attending Health Education Classes ............... 53
We challenged DENCO, a minority-owned business and the project’s general contractor, to turn a former city health clinic into a high quality, efficient, state-of-the-art, outpatient clinic for a neighborhood that truly deserves that level of care. We invested $5 million in the 18,000 square-foot building, and, today, the clinic offers dialysis, immediate care, occupational medicine, radiology and rehabilitation therapy. Colocating with us are Esperanza Health Centers, providing midwifery, obstetrics and gynecological and pediatric services, and Sonrisa Dental, providing affordable dental care.

Prenatal Classes Increase Understanding of Labor and Delivery
In October 2013, our prenatal classes became a part of the Illinois March of Dimes’ year-long evaluation of their Becoming a Mom™/Comenzando Bien® curriculum, which Saint Anthony Hospital adopted back in 2001. We administered a pre-and post-test from the March of Dimes to each of the 54 women who agreed to participate in the research project, as well as recorded their demographic information and birth outcomes.

We found that women who attended our prenatal classes demonstrated greater understanding during the labor and delivery and postpartum periods than patients who did not take the classes. These women were more likely to breastfeed, and they demonstrated greater comfort and skill when caring for their newborns.

In August 2013, Saint Anthony Hospital celebrated the grand opening of our SAH Community Care Clinic in Little Village at 26th Street and Albany Avenue with Illinois State Senator Martin Sandoval, Cook County Commissioner Jesus Garcia and Chicago 12th Ward Alderman George Cardenas.

On Friday, August 30, 2013, U.S. Senator Richard K. Durbin along with community leaders, met with Guy A. Medaglia at the Little Village Clinic. During his visit, Senator Durbin had the opportunity to tour the facility, learn more about the history of Saint Anthony Hospital and learn about the Focal Point Community Campus project.

In February 2014, the clinic was named Project of the Year at the Hispanic American Construction Industry’s (HACIA) Annual Awards Banquet.
“Wellness that Works”
In October 2013, Saint Anthony Hospital’s Community Wellness Program received a $50,000 grant from the Searle Funds at The Chicago Community Trust for “Wellness that Works.” Designed by our parish nurse, Trilby Murray, R.N., this 12-hour class held over six weeks, increases individual knowledge of good nutrition and beneficial physical activity.

Sixty-five adults successfully completed five “Wellness that Works” sessions, three in North Lawndale and two in Little Village. On average, 55 percent of them improved their health-related knowledge, 94 percent increased their fruit and vegetable consumption or maintained an average of five or more servings a day, and 50 percent increased their physical activity levels.

Support for Grandparents Raising Grandchildren / Apoyo para Abuelos Que Crian Nietos
In December 2013, Saint Anthony Hospital’s Senior Wellness Program hosted a holiday party at Irma C. Ruiz Elementary School in Pilsen to honor and connect Latino grandparents stepping up to raise their grandchildren. Thirty-five families attended the free, four-hour event. Lunch from Nuevo Leon and skits by Teatro Americano entertained them. In following up, our Spanish-speaking community resource educator called all of the grandparents, thanked them for coming and reminded them of Senior Wellness’ services. After the party, five grandparents attended at least one of our Senior Breakfast Club meetings. The event was funded in part by a grant from the Retirement Research Foundation to increase the number of Spanish-speaking seniors that we serve.

Working towards “Baby-Friendly” Designation
Saint Anthony Hospital’s vision is to attain “baby-friendly” designation by December 2016. The Baby-Friendly Hospital Initiative was created in 1991 by the World Health Organization and UNICEF to foster maternity care practices that promote and support breastfeeding. The Chicago Department of Public Health and the Consortium to Lower Obesity in Chicago Children are assisting Chicago’s maternity hospitals in becoming “baby-friendly”.

Through the process of attaining “baby-friendly” designation, Saint Anthony Hospital is examining, challenging and modifying long-standing policies and procedures to ultimately increase the number of women who breastfeed exclusively through discharge, manager of perinatal services Elizabeth Negrete, R.N., reported. We successfully completed the discovery phase in 2012 that included a self-appraisal in which we benchmarked our current maternity practices and developed a plan to meet the “Ten Steps to Successful Breastfeeding.” We currently are in the developmental phase and have created a comprehensive hospital infant feeding policy, the first of six tasks in this particular phase.

Medical Interpreters
Patient satisfaction increases when patients and family members are able to communicate in their preferred language with caregivers. In 2014, Saint Anthony Hospital revised its policy on Communicating with Patients with Limited English Proficiency and/or Hearing Impairments. We created a Bilingual Proficiency Competency List, which now has 200 employees who have proven their competency to communicate with patients in Spanish within their scope of practice. We also began an initiative to increase the number of qualified medical interpreters in the hospital to augment the contracted service we use that interprets over the telephone and through a tablet.
Show Your Heart a Little Love
Female, African-American residents of our community, 40 years of age or older, are more likely to have been diagnosed with chronic heart disease than others. In February 2014, American Heart Month, Saint Anthony Hospital ran the Show Your Heart a Little Love campaign through Facebook. This campaign encouraged members of the community to use our $25 coupon to get a cardiac screening, which included an electrocardiogram (EKG), a blood pressure check, and glucose and cholesterol screenings.

Patient Access to Own Medical Records
Also in February, Saint Anthony Hospital launched a patient portal for inpatients and, in July, for outpatients of our SAH Community Care Clinics, including Little Village and Kedzie Avenue. By registering, logging on and connecting to our electronic medical records, patients can view their vital signs, lab results, radiology reports and completed procedures. It is also a vehicle to communicate directly with their physicians.

Promoting Cancer Screenings among Seniors
In August 2013, Saint Anthony Hospital’s Senior Wellness Program held a Senior Breakfast Club meeting at St. Agnes of Bohemia Parish in Little Village to reach out to more Spanish-speaking seniors. In June 2014, a Senior Breakfast Club meeting was held at St. Paul Parish in Pilsen. A member of St. Paul’s senior ministry, who is also on our Senior Advisory Council, invited us to St. Paul and helped us recruit new seniors. Bobby Chawla, D.O., an oncologist with an office in our Infusion and Oncology Center, spoke about the importance of cancer screenings for older adults. An oncology nurse from the Infusion Center translated Dr. Chawla’s presentation into Spanish.
Less about Illness, More about Life

“National Cancer Survivors Day” is a celebration for those who have survived, an inspiration for those who have recently been diagnosed and an affirmation of support for members of their families. Saint Anthony Hospital held our first cancer survivors celebration on the last Sunday in June to honor the strength and courage of our own cancer survivors and their family members.

One of our survivors – a mother of three, grandmother of six and great grandmother of two, and diagnosed with stage IV colon cancer three years ago – addressed the more than 50 people who gathered in our Infusion and Oncology Center. She proclaimed that Saint Anthony Hospital really cares about its patients. She said that the nurses in the center make patients think less about illness and more about life. They sing and dance with patients, celebrate birthdays and holidays with them, and do arts and crafts with them. She called our nurses “uplifters” and spiritual advisors. She was loud and clear about relishing the gift of getting up every morning to see her great grandchildren, and she thanked Saint Anthony Hospital’s nurses and physicians for that gift.

Cardiac Monitoring Improves Patient Comfort

The installation of a 32-unit, centralized, cardiac-monitoring system enables Saint Anthony Hospital to begin to serve telemetry patients on our third-floor Medical/Surgical Unit. If a patient admitted to our Med/Surg Unit begins to complain of chest pains, for example, we no longer have to transfer them to the sixth-floor Telemetry Unit and risk their dissatisfaction with the move or increase the chance for infection. Patients will stay on the Med/Surg Unit with the same caregivers and be monitored remotely by telemetry technicians, using our new central system. Our 32 units were purchased with a grant from the Illinois Department of Public Health’s Hospital Capital Investment Program.
Summer Fest / Festival de Verano
In June 2014, 2,800 members of the community, including four busloads of families from the Brighton Park Neighborhood Council, attended Saint Anthony Hospital’s 8th Annual Summer Fest, which offered education, entertainment, health screenings and wellness activities for the entire family. We gave out 1,500 backpacks to children and distributed produce, donated by the Greater Chicago Food Depository, to 300 families.

Illinois State Senator Sandoval (far right) and Guy A. Medaglia, President and Chief Executive Officer (center), cut the ribbon to the 8th Annual Summer Fest.

We completed 115 back-to-school physicals. Our WALKS™ Wound Centers performed podiatry screenings, our Center for Diabetes completed 151 glucose screenings and our Nutrition Department informed 300 individuals about healthy eating, including preparing healthy snacks.
Rehabilitation Team Expands
Saint Anthony Hospital’s growing rehabilitation team – nine physical therapists, five speech therapists, two occupational therapists and one audiologist – see patients, young and old, who have had surgery, have been injured, or have been diagnosed with a speech or hearing problem.

Providing therapy at the hospital, as well as at our Little Village and Kedzie Avenue SAH Community Care Clinics, the Rehabilitation Department had a total of 23,921 visits in 2014. There were 6,358 visits at the Kedzie clinic, up 15 percent from 2013, and 5,675 visits at the Little Village clinic, up 22 percent from 2013. The department consistently does over $1 million of gross revenue a month.

Saint Anthony is one of only two sources in Chicago that provides hearing aids for Medicaid recipients. For patients who have no insurance, we offer hearing aids for $675, the lowest price in Chicago. Hearing aids with comparable technology sell for $2,500 elsewhere.

Reducing Street Violence
“Increasing Access to Support for Families with At-Risk Youth” is an ongoing collaboration between Mental Health Services at Saint Anthony Hospital’s Community Wellness Program and Padres Angeles (Parent Angels) at St. Agnes of Bohemia Parish in Little Village. The program is funded, in part, by Enlace Chicago’s Testing the Model (TTM) initiative to support fifth through eighth grades who are most likely to be impacted by street violence. Eleven Little Village organizations are working together on the TTM initiative to give youth opportunities for more positive futures. The heart of our “Increasing Access” program is an 18-hour Adolescent and Parent Education (APE) workshop delivered over nine weeks that helps parents develop healthy coping skills to protect their children from violence. In 2014, 86 adolescents and parents participated in APE.
Medical Imaging Manager Recognized as One of “Tomorrow’s Leaders”

The Catholic Health Association’s 2014 National Assembly was held in Chicago in June. Edgardo “Eddie” Reyes, Saint Anthony Hospital’s Manager of Medical Imaging, was one of eight individuals under 40 recognized during the Assembly’s awards banquet as “Tomorrow’s Leaders” in healthcare.

“Eddie is an outstanding problem-solver who seeks input and advice from others,” Christine Raguso, Vice President, Professional Services, commented. “He is always thinking strategically on how we can provide better quality services to our patients and physicians.”

Mr. Reyes has been at Saint Anthony Hospital since April 2006. He was a volunteer here while he was in high school and is a member of St. Agnes of Bohemia Parish, where he is a reader and an usher during Sunday Masses. He is the chair of the parish’s mission committee, the largest of the three committees of the Parish Transformation Initiative, as well as a member of the steering committee for the parish’s three-year capital campaign. When he was president of the parish council, Mr. Reyes brought in a bilingual social worker to meet with families and refer them to the appropriate human service organizations. He also ran Theology on Tap, a speaker and conversation series for parishioners in their 20s and 30s, and he helped update computer equipment at the parish’s school.
DSP Named “Program of Excellence”
In February 2014, our Community Wellness Program’s Developmental Support Project (DSP) was one of 10 programs in the United States named a “Program of Excellence” at the Hospital Charitable Services Awards in Atlanta, Georgia. Tameeka Christian, Community Wellness Director, and Diane Rice, Healthcare Navigation Manager, attended the awards banquet and accepted a $10,000 investment in DSP’s continued growth from Jackson Healthcare, the third largest healthcare staffing company in the country and the award’s sponsor.

“These initiatives are not alone in giving back to their communities,” observed Charles R. Evans, FACHE, chair of the awards program. “What makes them truly extraordinary is the impact they achieve through their commitment to serving others and the outstanding ways they make substantial and caring contributions.”

In 2014, DSP provided direct service to 202 children and their families, up from 196 in 2013, and 128 in 2012. Among these families, follow-up took place 485 times and parent education and support 249 times; 69 children were referred to services.

Teaching Healthy Parenting
In April 2014, Arturo Carrillo, L.C.S.W., supervisor of the Community Wellness Program’s Mental Health Services, facilitated a focus group of 12 parents, including five fathers, who had completed one of our ACT against Violence: Parents Raising Safe Kids parent education workshops between 2009 and 2013. These parents said that ACT taught them the importance of being involved in the life of their children outside the home, that it empowered them to assertively communicate healthy parenting responses to problem behaviors, and that it equipped them to implement positive disciplinary and parenting strategies. In 2014, 91 adults completed ACT workshops. A grant from the ACT Midwest Regional Center allowed us to provide child care, dinner and a gift card to families in the focus group and a transcript of the feedback in English to Saint Anthony’s Hospital leaders.
Saint Anthony Hospital Embodies Quality Healthcare
In May 2014, Saint Anthony Hospital received the Legacy of Hope Award from Esperanza Health Centers, a federally qualified health center, at its Decade of Hope Gala. The Legacy of Hope Award is an exclusive recognition that honors a community group that has created a path of hope by eliminating barriers that restrict access to quality healthcare. Saint Anthony’s advocacy, leadership and organizational efforts led the way to the start of Esperanza Health Centers. Ten years later, the leaders of Esperanza strive to provide the same type of quality care that Saint Anthony has embodied since 1897. Jill Stemmerman, R.N., Vice President, Patient Care, and Chief Nursing Officer, accepted the award on behalf of the hospital from Esperanza’s CEO Dan Fulwiler, M.P.H.

Second Annual Cutest Kid Contest
Six-month old Gianna, five-year-old Mateo and ten-year-old Cindy are the cutest kids at Saint Anthony Hospital! As the winners of our 2nd Annual Cutest Kid Contest in each of the three age categories - birth to 4 years, 5 to 9 years and 10 to 17 years, they each received a $1,000 grand prize and became a part of the advertising campaign for the hospital’s Pediatrics Department.

More than 400 children entered the Facebook contest. Parents directed friends and family to “like” the hospital’s Facebook page and to vote for their children. We got 2,800 new “likes” for our Facebook page during the contest.

Gianna 
Mateo 
Cindy

At Summer Fest, the top vote-getters in each category participated in a final round of judging with four Saint Anthony pediatricians, including Romeen Lavani, M.D., chair of the Pediatrics Department. “We are always impressed when we get a chance to interact with our community,” said Dr. Lavani. “Their feedback is invaluable and will help us improve our services now and as we are planning for our new hospital at the Focal Point Community Campus.”
Saint Anthony Hospital Foundation
In August 2013, 250 golfers at Orland Park’s Silver Lake Country Club helped the Saint Anthony Hospital Foundation raise more than $180,000 at its 8th Annual Golf Outing, a 12 percent increase over 2012. Beneficiaries were the hospital’s Community Wellness Program and Focal Point Community Campus.

Accretive Health Inc. was the Premier Sponsor, and the Saint Anthony Hospital Medical Staff was again the Lead Sponsor. Clinical nutritionist Sandy Goldberg, Ph.D., host of NBC5 Chicago’s “Food for Thought” and founder of A Silver Lining Foundation, graciously served as the mistress of ceremonies.

A New Paradigm in the Industry
In October 2013, Saint Anthony Hospital and the Chicago Southwest Development Corporation announced the project team for the Focal Point Community Campus:

- **Development Partner**: Jones Lang LaSalle
- **Architects**: HDR Architecture
- **Construction Management**: Turner, DENCO and Ardmore Tri-Venture
- **Market Research Consultant**: August Partners
- **Financial Consultant**: McGladrey LLP

Focal Point is “both an anchor and a change agent” in the eyes of Abigail Clary, Regional Director, Healthcare, HDR Architecture. “Acting as both an anchor and a change agent,” Ms. Clary said, “the hospital is envisioned as an urban campus that fosters a relationship between the hospital and its community. This system serves as the interface between the world of healthcare and the world beyond, and it literally brings the two together.”

Also in October, Focal Point received the American Institute of Architects’ (AIA) National Healthcare Design Award for Master Planning Urban Design. Applauding Focal Point as “a new paradigm in the industry,” the AIA jury commented that the Community Campus goes “beyond the norm of the healthcare monolith” and “represents a trend for health and community integration, especially within urban environments.”

Proceeds benefit Saint Anthony Hospital Foundation and the new Focal Point Community Campus.
In Saint Anthony Hospital’s community there is a higher percentage of Latino and African-American residents than in the city of Chicago overall. Our community is younger than the city overall and less educated. The median household income in our community is 25 percent less than the city’s, and there are more people in poverty than in the city overall. The table below compares the demographics of our community with the city.

Nearly a third of the adults in our community rate their overall health as excellent, or very good. Yet, a fourth believe their health is fair, or poor, up from 19 percent in 2009 and higher than the metropolitan region’s rate of 15 percent. More than half of the adults say their mental health is excellent or good. Yet more than a fifth say it is fair or poor, more than double the rate in 2009 and nearly twice the rate for the metropolitan region. While the 2012 rates for adults who report having been diagnosed with major depression and having experienced symptoms of major depression are unchanged from 2009, more than one in 10 adults perceive most days as extremely or very stressful, up from 6 percent in 2009. This is comparable to the metropolitan region.

<table>
<thead>
<tr>
<th>Demographics of Chicago versus SAH Community from FY 2014 – FY 2016 Community Health Needs Assessments and Implementation Strategy</th>
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<tbody>
<tr>
<td>Population</td>
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<tr>
<td>------------</td>
</tr>
<tr>
<td>Persons under 18</td>
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<tr>
<td>African-American Persons</td>
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<tr>
<td>Hispanic / Latino Persons</td>
</tr>
<tr>
<td>High School Graduates</td>
</tr>
<tr>
<td>Median Household Income</td>
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<tr>
<td>Persons below Poverty</td>
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Source: Saint Anthony Hospital Website
## Characteristics of Residents of Saint Anthony’s Community 2009 versus 2012

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<thead>
<tr>
<th>Characteristic</th>
<th>SAH Service Area 2009</th>
<th>SAH Service Area 2012</th>
<th>Metro Region 2012</th>
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</thead>
<tbody>
<tr>
<td>Consume five or more servings of fruits and vegetables</td>
<td>36.1%</td>
<td>33.5%</td>
<td>44.4%</td>
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<tr>
<td>Very or somewhat difficult to buy affordable, fresh produce</td>
<td>N/A</td>
<td>29.9%</td>
<td>18.4%</td>
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<tr>
<td>Meets physical activity recommendations</td>
<td>41.1%</td>
<td>46.4%</td>
<td>50.3%</td>
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<tr>
<td>Very or somewhat difficult to access safe, affordable places for exercise</td>
<td>N/A</td>
<td>26.0%</td>
<td>16.8%</td>
</tr>
<tr>
<td>No leisure-time physical activity in past month</td>
<td>33.8%</td>
<td>22.3%</td>
<td>17.8%</td>
</tr>
<tr>
<td>Spend three or more hours on screen time - TV, computer, video games, etc.</td>
<td>N/A</td>
<td>62.0%</td>
<td>48.2%</td>
</tr>
<tr>
<td>Prevalence of overweight and obese - Adults</td>
<td>61.6%</td>
<td>72.5%</td>
<td>64.3%</td>
</tr>
<tr>
<td>Prevalence of overweight and obese - Children</td>
<td>48.8%</td>
<td>42.4%</td>
<td>32.5%</td>
</tr>
<tr>
<td>Current smokers</td>
<td>23.8%</td>
<td>17.8%</td>
<td>15.0%</td>
</tr>
<tr>
<td>Skipped or reduced prescription doses to save money</td>
<td>17.9%</td>
<td>19.1%</td>
<td>14.9%</td>
</tr>
</tbody>
</table>
Free Services Provided to Our Community

For Adults
- Application help with state medical assistance programs
- Gestational diabetes program
- Health screenings
- Health education workshops
- Healthy lifestyle program
- Individual health counseling
- Individual, couples and group therapy
- Information and referrals

For Families
- Application assistance for TANF, SNAP, All Kids and Medicaid
- Early childhood development consultation and support
- Healthy lifestyle program
- Holiday food baskets
- Information and referrals
- Nutrition workshops
- Parent education workshops
- Pregnancy tests
- Prenatal classes
- Weekly interactive parent-child play group

For Older Adults and Seniors
- Application assistance for energy assistance
- Information and referrals
- QMB and Medicare parts A, B and D assistance
- Other government benefits counseling
- Quarterly senior breakfast club

For Everyone
- Annual Summer Fest and car and bike show
Saint Anthony Hospital Foundation acknowledges with deep gratitude the individuals, corporations and foundations that have supported Saint Anthony Hospital from July 1, 2013 through June 30, 2014. The benefactors listed enable Saint Anthony Hospital to continue its mission of living out the loving ministry of Jesus Christ, offering health, healing and hope to the families of our community.

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<td>Mr. Scott Speidel</td>
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<tr>
<td>Sherrie Spencer, R.N.</td>
</tr>
<tr>
<td>Ms. Zakiya Stansberry</td>
</tr>
<tr>
<td>Mr. Andrew Steele</td>
</tr>
<tr>
<td>Mr. and Mrs. Alfred Stimes</td>
</tr>
<tr>
<td>Mr. Thomas Styczenski</td>
</tr>
<tr>
<td>Ms. Felicitas P. Tan</td>
</tr>
<tr>
<td>Mr. Edward Tenuta</td>
</tr>
<tr>
<td>Mr. Walter Thomason</td>
</tr>
<tr>
<td>Ms. Carolyn Torres</td>
</tr>
<tr>
<td>Ms. Lana Uy</td>
</tr>
<tr>
<td>Ms. Maria Dolores Vaca</td>
</tr>
<tr>
<td>Mr. Andrew Valderas</td>
</tr>
<tr>
<td>Ms. Rosario Valdes</td>
</tr>
<tr>
<td>Mr. Blesson Varghese</td>
</tr>
<tr>
<td>Mrs. Helen Vavrinchik</td>
</tr>
<tr>
<td>Ms. Alma Vega</td>
</tr>
<tr>
<td>Ms. Vanessa Vega</td>
</tr>
<tr>
<td>Mr. James R. Vezina</td>
</tr>
<tr>
<td>Mrs. Joan Wanucha</td>
</tr>
<tr>
<td>Ms. Johnnie Willis</td>
</tr>
<tr>
<td>Ms. Penelope S. Winnick</td>
</tr>
<tr>
<td>Ms. Sandra Winters</td>
</tr>
<tr>
<td>Ms. Mary Ann Worthy</td>
</tr>
<tr>
<td>Ms. Leticia Zapata</td>
</tr>
<tr>
<td>Ms. Elizabeth Zayas</td>
</tr>
<tr>
<td>Don Zeilstra, D.M.</td>
</tr>
<tr>
<td>Mr. Telesforo Zuniga</td>
</tr>
</tbody>
</table>
The mission of the Saint Anthony Hospital Foundation is to foster the spirit of philanthropy for every donor and provide capital resources to support the mission of Saint Anthony Hospital.
### Statements of Operations 2014 2013

**Dollars in thousands**

<table>
<thead>
<tr>
<th>Description</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gross patient service revenue</td>
<td>$339,635</td>
<td>$321,427</td>
</tr>
<tr>
<td>Patient service revenue</td>
<td>86,623</td>
<td>82,531</td>
</tr>
<tr>
<td>Provision for bad debts</td>
<td>(11,401)</td>
<td>(10,772)</td>
</tr>
<tr>
<td>Net patient service revenue</td>
<td>75,222</td>
<td>71,759</td>
</tr>
<tr>
<td>Medicaid hospital tax assessment revenue</td>
<td>25,437</td>
<td>17,923</td>
</tr>
<tr>
<td>Other revenue</td>
<td>7,508</td>
<td>7,568</td>
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<tr>
<td><strong>Total revenue</strong></td>
<td>108,167</td>
<td>97,250</td>
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<tr>
<td><strong>Expenses</strong></td>
<td></td>
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</tr>
<tr>
<td>Salaries and wages</td>
<td>51,960</td>
<td>48,258</td>
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<tr>
<td>Employee benefits</td>
<td>11,056</td>
<td>10,190</td>
</tr>
<tr>
<td>Purchased services</td>
<td>11,902</td>
<td>10,195</td>
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<tr>
<td>Professional fees</td>
<td>1,796</td>
<td>3,183</td>
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<tr>
<td>Supplies</td>
<td>12,356</td>
<td>10,776</td>
</tr>
<tr>
<td>Insurance provision (credit)</td>
<td>(543)</td>
<td>351</td>
</tr>
<tr>
<td>Medicaid hospital tax assessment</td>
<td>7,900</td>
<td>6,197</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>3,464</td>
<td>2,828</td>
</tr>
<tr>
<td>Other</td>
<td>6,128</td>
<td>4,567</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>106,019</td>
<td>96,545</td>
</tr>
<tr>
<td><strong>Income from operations</strong></td>
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<td></td>
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<tr>
<td>Non-operating Income (Expense)</td>
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<td></td>
</tr>
<tr>
<td>Interest income</td>
<td>49</td>
<td>19</td>
</tr>
<tr>
<td>Other</td>
<td>(480)</td>
<td>(425)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>(431)</td>
<td>(406)</td>
</tr>
<tr>
<td><strong>Excess of revenue over expenses</strong></td>
<td>1,717</td>
<td>299</td>
</tr>
<tr>
<td><strong>Unrestricted Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Excess of revenue over expenses</td>
<td>1,717</td>
<td>299</td>
</tr>
<tr>
<td>Net assets released from restriction for property acquisitions</td>
<td>584</td>
<td>1,960</td>
</tr>
<tr>
<td>Change in interest in SAH Foundation’s net assets</td>
<td>(2,307)</td>
<td>(1,594)</td>
</tr>
<tr>
<td>Increase (decrease) in unrestricted net assets</td>
<td>(6)</td>
<td>665</td>
</tr>
<tr>
<td><strong>Temporarily Restricted Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other contributions</td>
<td>3,500</td>
<td>-</td>
</tr>
<tr>
<td>Net assets released from restriction</td>
<td>(584)</td>
<td>(1,960)</td>
</tr>
<tr>
<td>Change in interest in SAH Foundation’s net assets</td>
<td>174</td>
<td>(631)</td>
</tr>
<tr>
<td><strong>Increase (decrease) in temporarily restricted net assets</strong></td>
<td>3,090</td>
<td>(2,591)</td>
</tr>
<tr>
<td><strong>Net assets beginning of year</strong></td>
<td>62,993</td>
<td>64,919</td>
</tr>
<tr>
<td><strong>Net assets end of year</strong></td>
<td>66,077</td>
<td>62,993</td>
</tr>
</tbody>
</table>

### Statements of Cash Flows 2014 2013

**Dollars in thousands**

<table>
<thead>
<tr>
<th>Description</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash Flows from Operating Activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Increase (decrease) in net assets</td>
<td>$3,084</td>
<td>$(1,926)</td>
</tr>
<tr>
<td>Adjustments to reconcile (decrease) increase in net assets to net cash:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>3,464</td>
<td>2,828</td>
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<tr>
<td>Loss on disposal of fixed asset</td>
<td>7</td>
<td>184</td>
</tr>
<tr>
<td>Provision for bad debts</td>
<td>11,401</td>
<td>10,772</td>
</tr>
<tr>
<td>Grant received for property and equipment</td>
<td>(3,500)</td>
<td>-</td>
</tr>
<tr>
<td>Change in operating assets and liabilities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Receivables</td>
<td>(10,968)</td>
<td>(10,583)</td>
</tr>
<tr>
<td>Other assets</td>
<td>145</td>
<td>(449)</td>
</tr>
<tr>
<td>Accounts payable and other liabilities</td>
<td>3,020</td>
<td>(262)</td>
</tr>
<tr>
<td>Estimated third-party payor settlements, net</td>
<td>(457)</td>
<td>2,246</td>
</tr>
<tr>
<td>Self-insurance liabilities</td>
<td>(1,121)</td>
<td>(183)</td>
</tr>
<tr>
<td><strong>Net cash provided by operating activities</strong></td>
<td>5,075</td>
<td>2,627</td>
</tr>
<tr>
<td><strong>Cash Flows from Investing Activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash Flows from Investing Activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Purchase of property and equipment</td>
<td>(3,755)</td>
<td>(7,972)</td>
</tr>
<tr>
<td>Purchase of assets whose use is limited and investments</td>
<td>(2,915)</td>
<td>-</td>
</tr>
<tr>
<td>Sales of assets whose use is limited and investments</td>
<td>25</td>
<td>1,960</td>
</tr>
<tr>
<td>Interest in net assets of SAH Foundation</td>
<td>2,133</td>
<td>2,225</td>
</tr>
<tr>
<td><strong>Net cash used in investing activities</strong></td>
<td>(4,512)</td>
<td>(3,787)</td>
</tr>
<tr>
<td><strong>Cash Flows from Financial Activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grant received for property and equipment</td>
<td>3,500</td>
<td>-</td>
</tr>
<tr>
<td><strong>Net cash provided by financing activities</strong></td>
<td>3,500</td>
<td>-</td>
</tr>
<tr>
<td><strong>Net decrease in cash and cash equivalents</strong></td>
<td>4,063</td>
<td>(1,160)</td>
</tr>
<tr>
<td><strong>Cash and Cash Equivalents</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beginning of year</td>
<td>10,995</td>
<td>12,155</td>
</tr>
<tr>
<td>End of year</td>
<td>15,058</td>
<td>10,995</td>
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</table>
## Balance Sheets

<table>
<thead>
<tr>
<th>Assets</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$15,058</td>
<td>$10,995</td>
</tr>
<tr>
<td>Accounts receivable, net</td>
<td>11,059</td>
<td>11,492</td>
</tr>
<tr>
<td>Inventories</td>
<td>1,308</td>
<td>1,739</td>
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<tr>
<td>Other</td>
<td>3,046</td>
<td>2,443</td>
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<tr>
<td><strong>Total current assets</strong></td>
<td><strong>30,471</strong></td>
<td><strong>26,669</strong></td>
</tr>
<tr>
<td>Assets Whose Use Is Limited and Investments</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investments – board-designated for self-insurance</td>
<td>453</td>
<td>453</td>
</tr>
<tr>
<td>Investments – trustee-held for self-insurance</td>
<td>2</td>
<td>27</td>
</tr>
<tr>
<td>Investments – temporarily restricted for capital improvements</td>
<td>3,053</td>
<td>138</td>
</tr>
<tr>
<td><strong>Total assets whose use is limited and investments</strong></td>
<td><strong>3,508</strong></td>
<td><strong>618</strong></td>
</tr>
<tr>
<td>Property and Equipment</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Land and improvements</td>
<td>974</td>
<td>974</td>
</tr>
<tr>
<td>Buildings and equipment</td>
<td>66,580</td>
<td>59,294</td>
</tr>
<tr>
<td>Construction in progress</td>
<td>721</td>
<td>4,462</td>
</tr>
<tr>
<td><strong>Sub-total</strong></td>
<td><strong>68,275</strong></td>
<td><strong>64,730</strong></td>
</tr>
<tr>
<td>Less accumulated depreciation</td>
<td>(42,003)</td>
<td>(38,578)</td>
</tr>
<tr>
<td><strong>Total property and equipment</strong></td>
<td><strong>26,272</strong></td>
<td><strong>26,152</strong></td>
</tr>
<tr>
<td>Other Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest in net assets of SAH Foundation</td>
<td>25,123</td>
<td>27,256</td>
</tr>
<tr>
<td>Other assets</td>
<td>762</td>
<td>1,079</td>
</tr>
<tr>
<td><strong>Sub-total</strong></td>
<td><strong>25,885</strong></td>
<td><strong>28,335</strong></td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>86,136</strong></td>
<td><strong>81,774</strong></td>
</tr>
</tbody>
</table>

## Liabilities and Net Assets

<table>
<thead>
<tr>
<th>Liabilities and Net Assets</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>7,612</td>
<td>5,827</td>
</tr>
<tr>
<td>Estimated third-party payor settlements, net</td>
<td>3,838</td>
<td>4,295</td>
</tr>
<tr>
<td>Current portion of self-insurance liabilities</td>
<td>1,583</td>
<td>1,588</td>
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<tr>
<td>Other</td>
<td>1,164</td>
<td>296</td>
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<tr>
<td><strong>Total current liabilities</strong></td>
<td><strong>14,197</strong></td>
<td><strong>12,106</strong></td>
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<tr>
<td>Self-insurance liabilities, less current portion</td>
<td>5,470</td>
<td>6,486</td>
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<tr>
<td>Deferred rent</td>
<td>193</td>
<td>-</td>
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<tr>
<td>Asset retirement obligation</td>
<td>199</td>
<td>189</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td><strong>20,059</strong></td>
<td><strong>18,781</strong></td>
</tr>
<tr>
<td>Net Assets</td>
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<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>60,379</td>
<td>60,385</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>3,757</td>
<td>667</td>
</tr>
<tr>
<td>Permanently restricted</td>
<td>1,941</td>
<td>1,941</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td><strong>66,077</strong></td>
<td><strong>62,993</strong></td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td><strong>86,136</strong></td>
<td><strong>81,774</strong></td>
</tr>
</tbody>
</table>
Saint Anthony Hospital has been caring for its neighbors for over a century.

Saint Anthony Hospital is an independent, nonprofit, faith-based, acute care, community hospital dedicated to improving the health and wellness of the families on the West Side and Southwest Side of Chicago.

We have grown to provide medical care, social services and community outreach to the residents of eight city neighborhoods: Little Village, North Lawndale, Pilsen, Brighton Park, Back of the Yards, McKinley Park, Archer Heights and Chicago Lawn, as well as suburban Cicero and Berwyn.

Saint Anthony offers quality services close to home, caring for people regardless of their nationality, religious affiliation and ability to pay.

Saint Anthony Hospital is a

- community hospital, never turning anyone away or leaving anyone behind
- community hospital, addressing the challenges that families in our neighborhood face
- community-centric institution, engaging families on many levels in improving and sustaining their well-being
- forward-thinking organization, developing new models for community care that lead to the overall success of the community